



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON DC

MEMORANDUM FOR SEE DISTRIBUTION

20 JAN 2000

FROM: HQ USAF/ILE
1260 Air Force Pentagon
Washington DC 20330-1260

SUBJECT: Environmental Studies to Support AF Utilities Privatization

This memo directs implementation of the *Air Force Policy and Guidance on Conducting Environmental Studies to Support Utility Privatization*, in accordance with SAF/MIQ policy memos dated 5 Jan 00 and 12 Nov 98 (Atch 1 and 2).

As appropriate, each installation responsible for utility systems identified in the FY99 and FY00 utility privatization program (Atch 3) should use an applicable categorical exclusion (CATEX) as identified in the 5 Jan 00 SAF/MIQ memo. We recommend each installation annotate the CATEX on an AF Form 813 to document completion of the Environmental Impact Analysis Process. Additionally, we request each MAJCOM submit a listing of all projects not eligible for a CATEX, with a brief explanation why a CATEX does not apply, to HQ USAF/ILEV by 3 Mar 00.

If you have any questions, please contact our POC, Ms. Stephanie Stevenson, HQ USAF/ILEVP, DSN 664-0551, e-mail: stephanie.stevenson@pentagon.af.mil.

A handwritten signature in cursive script, reading "Michael A. Aimone".

MICHAEL A. AIMONE, P.E.
The Deputy Civil Engineer
DCS/Installations & Logistics

Attachments:

1. SAF/MIQ Memo, 5 Jan 00
2. SAF/MIQ Memo, 12 Nov 98
3. FY99/00 Utility Privatization Program

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DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

Office of the Assistant Secretary

05 JAN 2000

MEMORANDUM FOR HQ USAF/LE

FROM: SAF/MIQ
1660 Air Force Pentagon
Washington, DC 20330-1660

SUBJECT: Environmental Studies to Support AF Utilities Privatization

This memo supplements the *Air Force Policy on Conducting Environmental Studies to Support Utility Privatization*, SAF/MIQ memo 12 Nov 98 (Atch). That policy addresses both Environmental Baseline Surveys (EBSs) and the Environmental Impact Analysis Process (EIAP) under AFI 32-7061, *Environmental Impact Analysis Process*.

Since the policy was issued, the Air Force has conducted a large number of EBSs for utility privatization. From that experience, it is clear that in most instances, EBSs will not add value to the utility privatization process.

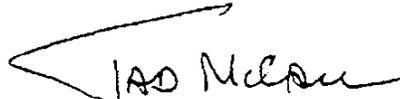
Two issues require further clarification:

(1) **Conducting EBS's in Exclusive Use Areas:** Current practice is to use a right-of-way for the entire system in place of any long-term leases. For those areas that are subject to exclusive use under the standard right-of-way (such as plants or significant substations), those areas should be considered as subject to long-term leases, which may require an EBS, as defined in the policy. These EBS's will be conducted after the sale and managed as negotiated between the Air Force and the purchaser.

(2) **Conducting EBS's in Non-Exclusive Use Areas:** For those areas that are subject to non-exclusive use under the standard right-of-way, an EBS is not required.

Regarding compliance with the EIAP, as the policy states, categorical exclusions (CATEXs) should be used to the maximum extent available. Although each installation must make its own determination as to the level of environmental analysis required by the EIAP, it appears that CATEXs A.2.3.12, A.2.3.19 and A.2.3.20 will often apply to typical utility privatization actions. This is because the normal privatization action is the sale of an existing system "as is, where is" with the only change being those responsible for operations. Future changes to the system by the purchaser will be subject to EIAP analysis in accordance with AFI 32-7061 provisions dealing with tenant activities. EIAP actions for systems that are no longer owned by the Air Force will be funded at the utility owner's expense.

The goal of the *Air Force Policy and Guidance on Environmental Studies to Support Utility Privatization* is to meet our environmental compliance requirements efficiently and within required timelines to support the overall AF utility privatization initiative. If you or the members of your staff have any questions, please contact our POC, Ms. Stephanie Stevenson, HQ USAF/ILEVP, DSN 664-0551, stephanie.stevenson@pentagon.af.mil.


THOMAS W.L. MCCALL, JR.
Deputy Assistant Secretary
of the Air Force
(Environment, Safety, and
Occupational Health)

Attachment:
SAF/MIQ Memo, 12 Nov 98

cc:
SAF/MI
SAF/GCN
AFLSA/JACE
DUSD (I)
DUSD (ES)



WASHINGTON DC

Office of the Assistant Secretary

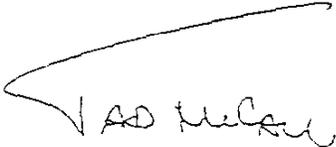
12 NOV 1998

MEMORANDUM FOR SEE DISTRIBUTION

FROM: SAF/MIQ
1660 Air Force Pentagon (5C866)
Washington DC 20330-1660

SUBJECT: Utility Privatization Policy

Attached for your information and appropriate action is the "Policy and Guidance on Conducting Environmental Studies to Support Utility Privatization." This policy is effective immediately. The intent is to provide the AF with greater flexibility to do those environmental baseline surveys and environmental impact analyses that are reasonably necessary to support utility privatization efforts under the Defense Reform Initiative #9. SAF/MIQ point of contact is Mr. Terry Yonkers, 697-9297.


THOMAS W. L. MCCALL, JR.
Deputy Assistant Secretary
of the Air Force
(Environment, Safety, and
Occupational Health)

Attachment:
Utility Policy

cc:
SAF/MII
AFBCA

DISTRIBUTION:
See Attached List

Air Force Policy and Guidance on Conducting Environmental Studies to Support Utility Privatization

The Air Force objective is for the private sector to own, operate, and maintain utility systems where it makes good sense economically and has no adverse impact on readiness or security. Using lessons learned from previous privatization efforts and prototype projects, the Air Force will develop its process to support the Secretary of Defense goal of privatizing government-owned utility systems.

1. Purpose

This policy provides Air Force guidance on conducting environmental baseline surveys and the environmental impact analysis process (EIAP) as preconditions to privatizing utility systems under the authority of 10 U.S.C., Section 2638. It augments and revises previous Air Force policy:

"Air Force Guidance for Conducting Environmental Baseline and Close-out Surveys in Real Estate Transactions" (signed 3 Apr '92).

2.0 Policy and Guidance

2.1 Environmental Baseline Surveys (EBSs)

When privatizing utility systems such as drinking water, wastewater, electrical, and natural gas, an Environmental Baseline Survey shall be produced in accordance with AFI 32-7066, *Environmental Baseline Surveys in Real Estate Transactions*, in those cases where real property is being transferred by deed or long-term lease. When privatizing such utility systems where only easements, rights-of-way, and short-term leases are involved, an EBS will be produced when: 1) there is a likelihood of future claims against the Air Force (from contamination) which could have been prevented by disclosure of the environmental condition of the property before transfer; 2) the recipient or financial institution involved normally requires an EBS before entering into such a transaction and indicates a desire for one; or 3) the Air Force receives a more favorable economic return from conducting an EBS than from transferring the utility without the EBS.

2.2 Environmental Impact Analysis Process (EIAP)

Any environmental analysis of the privatization of utility systems required to comply with the National Environmental Policy Act of 1969 shall be conducted in accordance with Air Force Instruction 32-7061, *Environmental Impact Analysis Process*.

AFI 32-7061 contains categorical exclusions (CATEXs) that may apply to the privatization of utility systems. When a particular privatization action qualifies for application of a CATEX, the CATEX should be applied. An environmental assessment or environmental impact statement should only be prepared when the action will not qualify for application of a CATEX.

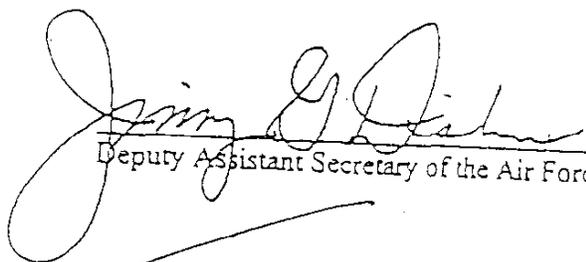
Any environmental impact analysis required for actions proposed by the owner of a utility system, other than the Air Force, such as system renovation or upgrade, shall be the responsibility of the owner and shall be performed in accordance with AFI 32-7061.

2.3 Planning and Programming

The Air Force will prudently program to meet the conditions in which an EBS and environmental assessment/impact statement could be reasonably anticipated to be required under paragraphs 2.1 and 2.2 above.

2.4 Effective Date

This policy shall become effective on the later of the dates signed by the Deputy Assistant Secretary of the Air Force for Installations (SAF/MI) and the Deputy Assistant Secretary of the Air Force for Environment, Safety, and Occupational Health (SAF/MIQ). Air Force Instruction 32-7066 shall be amended, as appropriate, to reflect the provisions of this policy.


Deputy Assistant Secretary of the Air Force (Installations)

10/27/98
Date


Deputy Assistant Secretary of the Air Force
(Environment, Safety, and Occupational Health)

October 23, 1998
Date

EXECUTION PLAN BY MAJCOM / INSTALLATION

PRI	MAJCOM	BASE	ST	W	WW	E	NG	Install	Tot	SOW	Under Analysis	Study Comp (Ph I)	Issue RFP	Award Priv Contract
98	11 WING	BOLLING	DC	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Mar 00	Dec 00
98	ACC	DYESS	TX	0	0	0	1	MAJOR	1	Comp	YES	Comp-Go	Jan 00	Jan-01
99	ACC	BARKSDALE	LA	0	0	0	1	MAJOR	1	Comp	YES	Comp-Go	Jun 00	Mar 01
99	ACC	BEALE	CA	0	0	0	1	MAJOR	1	Comp	YES	Feb 00	Nov 00	Aug 01
99	ACC	CANNON	NM	0	1	0	1	MAJOR	2	Comp	YES	Jun 00	Mar-01	Dec 01
99	ACC	DAVIS MONTHAN	AZ	0	0	0	1	MAJOR	1	Comp	YES	Mar-00	Nov 00	Sep 01
99	ACC	ELLSWORTH	SD	0	0	0	1	MAJOR	1	Comp	YES	Mar 00	Dec 00	Sep 01
99	ACC	HOLLOMAN	NM	0	1	0	1	MAJOR	2	Comp	YES	Jun 00	Mar-01	Dec 01
99	ACC	MINOT	ND	0	0	0	1	MAJOR	1	Comp	YES	Feb 00	Nov 00	Aug 01
99	ACC	MTN HOME	ID	0	1	0	1	MAJOR	2	Comp	YES	Jun 00	Mar-01	Dec 01
99	ACC	NELLIS	NV	0	0	0	1	MAJOR	1	Comp	YES	Mar 00	Dec 00	Sep 01
99	ACC	OFFUTT	NE	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jul 00	May 01
99	ACC	SEYMOUR JOHN	NC	0	0	0	1	MAJOR	1	Comp	YES	Comp-Go	Jun 00	Mar 01
99	ACC	SHAW	SC	0	1	0	1	MAJOR	2	Comp	YES	Pending	Pending	Pending
99	ACC	WHITEMAN	MO	0	0	0	1	MAJOR	1	Comp	YES	Feb-00	Oct 00	Jul 01
N/A	ACC	LAJES	AZOR	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	ACC	LANGLEY	VA	0	0	0	P	MAJOR	0					
N/A	ACC	MOODY	GA	0	0	0	0	MAJOR	0					
98	AETC	GOODFELLOW	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AETC	LACKLAND	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AETC	LAUGHLIN	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AETC	MAXWEL/ GUNTER	AL	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AETC	RANDOLPH	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AETC	SHEPPARD	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
99	AETC	ALTUS	OK	1	1	1	1	MAJOR	4	Comp	YES	Feb-00	Oct 00	Jul 01
99	AETC	COLUMBUS	MS	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun-00	Mar 01
99	AETC	KEESLER	MS	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun-00	Apr 01
99	AETC	LITTLE ROCK	AR	0	1	1	1	MAJOR	3	Comp	YES	Comp-Go	Jul 00	May 01
99	AETC	LUKE	AZ	0	1	0	1	MAJOR	2	Comp	YES	Mar 00	Dec 00	Oct 01
99	AETC	TYNDALL	FL	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Sep 00	Jun 01
99	AETC	VANCE	OK	1	1	1	1	MAJOR	4	Comp	YES	Feb-00	Oct 00	Jul 01
97	AFMC	EDWARDS (PILOT)	CA	-	-	1	-	MAJOR	1	Comp	YES	Comp-Go	Pending	Pending
98	AFMC	BROOKS	TX	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
98	AFMC	ROBINS	GA	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun-00	Apr-01
99	AFMC	ARNOLD	TN	1	1	1	1	MAJOR	4	Comp	YES	Feb 00	Nov 00	Aug 01
99	AFMC	EDWARDS	CA	1	1	-	1	MAJOR	3	Comp	YES	Feb 00	Nov 00	Aug-01
99	AFMC	EGLIN	FL	0	0	0	1	MAJOR	1	Comp	YES	Jan 00	Oct 00	Jul 01
99	AFMC	HANSCOM	MA	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Sep-00	Jul-01
99	AFMC	HILL	UT	1	1	1	1	MAJOR	4	Comp	YES	Feb-00	Oct 00	Jul 01
99	AFMC	KIRTLAND	NM	1	1	1	1	MAJOR	4	Comp	YES	Mar-00	Dec-00	Aug 01
99	AFMC	LOS ANGELES	CA	1	1	1	1	MAJOR	4	Comp	YES	Mar-00	Nov 00	Aug 01
99	AFMC	TINKER	OK	1	1	1	1	MAJOR	4	Comp	YES	Feb-00	Oct 00	Aug 01
99	AFMC	WRIGHT-PATT	OH	1	1	1	1	MAJOR	4	Comp	YES	Feb-00	Sep 00	Jul 01
99	AFSOC	HURLBURT	FL	0	0	0	1	MAJOR	1	Comp	YES	Jan 00	Oct 00	Jul 01
98	AFSPC	CAPE CANAVERAL	FL	1	1	1	N/A	MINOR	3	Comp	YES	Comp-Go	Feb-00	Jan-01
98	AFSPC	PATRICK	FL	0	0	1	N/A	MAJOR	1	Comp	YES	Comp-Go	Feb-00	Jan-01
98	AFSPC	PETERSON	CO	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	May 00	Feb 01
99	AFSPC	CAPE COD	MA	1	N/A	1	N/A	MINOR	2	Comp	YES	Pending*	Pending	Pending
99	AFSPC	CAVALIER	ND	1	1	1	N/A	MINOR	3	Comp	YES	Jul 00	Apr 01	Jan 02
99	AFSPC	CLEAR	AK	1	1	1	N/A	MINOR	3	Comp	YES	Jan 00	Oct 00	Aug 01
99	AFSPC	FE WARREN	WY	1	1	1	1	MAJOR	4	Comp	YES	May 00	Jan 01	Oct 01
99	AFSPC	MALMSTROM	MT	1	1	1	1	MAJOR	4	Comp	YES	Apr 00	Dec 00	Sep 01

EXECUTION PLAN BY MAJCOM / INSTALLATION

PRI	MAJCOM	BASE	ST	W	WW	E	NG	Install	Tot	SOW	Under Analysis	Study Comp (Ph I)	Issue RFP	Award Priv Contract
99	AFSPC	SCHRIEVER	CO	1	1	1	1	MAJOR	4	Comp	YES	Jan 00	Aug 00	Jun 01
99	AFSPC	THULE	GRN	1	1	1	N/A	MINOR	3	Comp	YES	Feb 00	Oct 00	Aug 01
99	AFSPC	VANDENBERG	CA	1	1	1	1	MAJOR	4	Comp	YES	Feb 00	Nov 00	Aug 01
2000	AFSPC	CHEYENNE MTN	CO	1	1	1	N/A	MINOR	3	Waiting	MAJCOM	Risk	ssessm't	
N/A	AFSPC	ONIZUKA	CA	P	P	P	P	MINOR	0					
N/A	AFSPC	WOOMERA	AUS	P	P	P	P	MINOR	0					
98	AMC	SCOTT	IL	1	1	0	1	MAJOR	3	Comp	YES	Comp-Go	Aug-00	Apr-00
99	AMC	ANDREWS	MD	1	1	0	1	MAJOR	3	Comp	YES	Comp-Go	Jun 00	Apr 01
99	AMC	CHARLESTON	SC	0	0	0	1	MAJOR	1	Comp	YES	Jan 00	Sep 00	Jul 01
99	AMC	DOVER	DE	0	1	0	1	MAJOR	2	Comp	YES	Jun 00	Dec 00	Sep 01
99	AMC	FAIRCHILD	WA	0	0	0	1	MAJOR	1	Comp	YES	Feb 00	Nov 00	Aug 01
99	AMC	GRAND FORKS	ND	0	0	0	1	MAJOR	1	Comp	YES	Feb 00	Nov 00	Aug 01
99	AMC	MACDILL	FL	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun 00	Mar 01
99	AMC	MCCONNELL	KS	0	0	0	1	MAJOR	1	Comp	YES	Feb 00	Nov 00	Sep 01
99	AMC	MCGUIRE	NJ	0	1	0	1	MAJOR	2	Comp	YES	Jan 00	Oct 00	Jul 01
99	AMC	TRAVIS	CA	0	0	1	1	MAJOR	2	Comp	YES	Jul 00	Apr 01	Jan 02
N/A	AMC	MCCHORD	WA	0	0	0	P	MAJOR	0					
N/A	AMC	POPE	NC	OTH	OTH	OTH	OTH	MAJOR	0					
98	PACAF	ANDERSEN	Guam	1	1	1	N/A	MAJOR	3	Comp	YES	Comp-Go	May 00	Mar 01
99	PACAF	ELMENDORF	AK	1	1	1	1	MAJOR	4	Comp	YES	Jan 00	Oct 00	Aug 01
99	PACAF	HICKAM	HI	1	1	1	N/A	MAJOR	3	Comp	YES	Mar 00	Jan 01	Oct 01
99	PACAF	Alaska 611 Sites	AK	1	1	1	N/A	MINOR	3	Comp	YES	Jan 00	Oct 00	Aug 01
N/A	PACAF	EIELSON	AK	0	0	0	N/A	MAJOR	0					
N/A	PACAF	KADENA	JAP	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	PACAF	KUNSAN	KOR	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	PACAF	MISAWA	JAP	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	PACAF	OSAN	KOR	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	PACAF	YOKOTA	JAP	OTH	OTH	OTH	N/A	MAJOR	0					
98	USAF	ACADEMY	CO	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	May-00	Jan 01
N/A	USAFE	AVIANO	ITALY	OTH	N/A	OTH	N/A	MAJOR	0					
N/A	USAFE	CROUGHTON	UK	OTH	OTH	OTH	N/A	MINOR	0					
N/A	USAFE	INCIRLIK	TURK	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	USAFE	LAKENHEATH	UK	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	USAFE	MILDENHALL	UK	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	USAFE	PIRINCLIK	TURK	OTH	OTH	OTH	OTH	MINOR	0					
N/A	USAFE	RAMSTEIN	GE	OTH	OTH	OTH	N/A	MAJOR	0					
N/A	USAFE	SPANGDAHLEM	GE	OTH	OTH	OTH	N/A	MAJOR	0					
99	AFR	DOBBINS	GA	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun 00	Apr 01
99	AFR	GEN MITCHELL	WI	1	1	1	1	MINOR	4	Comp	YES	Jan 00	Oct 00	Aug 01
99	AFR	GRISSOM	IN	P	P	1	1	MAJOR	2	Comp	YES	Jan 00	Aug 00	Jul 01
99	AFR	MARCH	CA	P	P	1	1	MAJOR	2	Comp	YES	Feb-00	Nov 00	Aug 01
99	AFR	MINN-ST PAUL	MN	1	1	1	1	MINOR	4	Comp	YES	Comp-Go	Sep 00	Jul 01
99	AFR	NIAGARA FALLS	NY	1	1	1	1	MINOR	4	Comp	YES	Comp-Go	Aug 00	Jun 01
99	AFR	PITTSBURGH ARS	PA	1	1	1	1	MINOR	4	Comp	YES	Jan 00	Nov-00	Sep 01
99	AFR	WESTOVER	MA	1	P	1	1	MAJOR	3	Comp	YES	Comp-Go	Jun-00	Apr-01
99	AFR	WILLOW GROVE	PA	1	1	1	P	MINOR	3	Comp	YES	Comp-Go	Comp	Sep 03
99	AFR	YOUNGSTOWN	OH	1	1	P	1	MINOR	3	Comp	YES	Comp-Go	Aug 00	Jun 01
N/A	AFR	CARSWELL	TX	N/A	N/A	N/A	N/A	MINOR	0					
N/A	AFR	CHICAGO-OHARE	IL	P	P	P	P	MINOR	0					
N/A	AFR	HOMESTEAD	FL	P	P	P	N/A	MINOR	0					

EXECUTION PLAN BY MAJCOM / INSTALLATION

PRI	MAJCOM	BASE	ST	W	WW	E	NG	Install	Tot	SOW	Under Analysis	Study Comp (Ph I)	Issue RFP	Award Priv Contract
99	ANG	BANGOR IAP AGS	ME	1	1	1	N/A	MINOR	3	Comp	YES	Comp-Go	Jun 00	Mar 01
99	ANG	BARNES MAP AGS	MA	1	1	1	1	MINOR	4	Comp	YES	Comp-Go	Sep-00	Jul-01
99	ANG	BIRMINGHAM IAP	AL	1	1	1	N/A	MINOR	3	Comp	YES	Pending*	Pending	Pending
99	ANG	BUCKLEY	CO	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Aug 00	Jun 01
99	ANG	CHARLOTTE/DOUG	NC	1	1	1	P	MINOR	3	Comp	YES	Jan 00	Aug 00	Jun 01
99	ANG	DANNELLY FLD	AL	1	1	1	1	MINOR	4	Comp	YES	Pending*	Pending	Pending
99	ANG	ELLINGTON FLD	TX	1	1	1	1	MINOR	4	Comp	YES	Comp-Go	Jan 00	Jan-01
99	ANG	HANCOCK FLD	NY	1	1	1	1	MINOR	4	Comp	YES	Feb-00	Oct 00	Aug 01
99	ANG	HARRISBURG IAP	PA	1	1	1	P	MINOR	3	Comp	YES	On Hold		
99	ANG	JACKSON IAP AGS	MS	P	P	1	P	MINOR	1	Comp	YES	Pending*	Pending	Pending
99	ANG	JACKSONVILLE IAP	FL	1	1	1	N/A	MINOR	3	Comp	YES	Pending*	Pending	Pending
99	ANG	KEY FLD AGS	MS	P	P	1	P	MINOR	1	Comp	YES	Pending*	Pending	Pending
99	ANG	KULIS AGS	AK	1	1	P	1	MINOR	3	Comp	YES	Jan 00	Oct 00	Aug 01
99	ANG	MARTIN ST AGS	MD	1	1	P	P	MINOR	2	Comp	YES	Jan 00	Jun 00	Apr 01
99	ANG	MCGHEE TYSON	TN	1	1	1	1	MINOR	4	Comp	YES	On Hold		
99	ANG	MEMPHIS IAP AGS	TN	1	1	1	1	MINOR	4	Comp	YES	On Hold		
99	ANG	NASHVILLE IAP	TN	1	1	1	N/A	MINOR	3	Comp	YES	On Hold		
99	ANG	NEW CASTLE AGS	DE	P	1	1	P	MINOR	2	Comp	YES	Pending*	Pending	Pending
99	ANG	OTIS	MA	1	1	1	P	MAJOR	3	Comp	YES	Comp-Go	Sep-00	Jul-01
99	ANG	PEASE INTL TR PT	NH	1	1	1	P	MINOR	3	Comp	YES	On Hold		
99	ANG	PITTSBURGH AGS	PA	1	1	1	1	MINOR	4	Comp	YES	Jan 00	Nov 00	Sep 01
99	ANG	QUONSET ST APT	RI	1	1	1	P	MINOR	3	Comp	YES	On Hold		
99	ANG	RICHMOND IAP	VA	1	1	P	1	MINOR	3	Comp	YES	On Hold		
99	ANG	SAVANNAH IAP	GA	P	1	1	P	MINOR	2	Comp	YES	Pending*	Pending	Pending
99	ANG	SELFRIIDGE	MI	1	1	1	1	MAJOR	4	Comp	YES	Comp-Go	Jun 00	Apr 01
99	ANG	W.K.KELLOGG APT	MI	1	1	1	P	MINOR	3	Comp	YES	Comp-Go	Jun 00	Apr-01
2000	ANG	ATLANTIC CITY IAP	NJ	P	P	1	P	MINOR	1	On Hold				
2000	ANG	BOISE AIR TERM	ID	1	1	P	P	MINOR	2	On Hold				
2000	ANG	BURLINGTON IAP	VT	1	1	1	P	MINOR	3	On Hold				
2000	ANG	CAPITAL APT AGS	IL	1	1	1	1	MINOR	4	On Hold				
2000	ANG	CHANNEL ISLANDS	CA	1	1	1	1	MINOR	4	On Hold				
2000	ANG	CHEYENNE APT	WY	1	1	P	1	MINOR	3	On Hold				
2000	ANG	DES MOINES IAP	IA	1	1	1	1	MINOR	4	On Hold				
2000	ANG	DULUTH IAP AGS	MN	1	1	1	1	MINOR	4	On Hold				
2000	ANG	EWWR/SHEPHERD	WV	1	1	1	1	MINOR	4	On Hold				
2000	ANG	F.S.GABRESKI AGS	NY	1	N/A	1	P	MINOR	2	On Hold				
2000	ANG	FORBES FLD AGS	KS	1	1	P	P	MINOR	2	On Hold				
2000	ANG	FORT SMITH APT	AR	1	1	1	1	MINOR	4	On Hold				
2000	ANG	FORT WAYNE IAP	IN	1	1	1	P	MINOR	3	On Hold				
2000	ANG	FRESNO AIR TERM	CA	1	1	1	1	MINOR	4	On Hold				
2000	ANG	GREAT FALLS IAP	MT	1	1	1	1	MINOR	4	On Hold				
2000	ANG	GREATER PEORIA	IL	1	1	1	1	MINOR	4	On Hold				
2000	ANG	HECTOR IAP AGS	ND	1	1	1	1	MINOR	4	On Hold				
2000	ANG	HULMAN APT AGS	IN	1	1	1	1	MINOR	4	On Hold				
2000	ANG	JOE FOSS FLD	SD	1	1	1	P	MINOR	3	On Hold				
2000	ANG	KLAMATH FALLS	OR	1	1	P	P	MINOR	2	On Hold				
2000	ANG	LAMBERT STL IAP	MO	1	1	1	1	MINOR	4	On Hold				
2000	ANG	LOUISVILLE IAP	KY	1	1	1	1	MINOR	4	On Hold				
2000	ANG	MANSFIELD LAHM	OH	1	1	1	1	MINOR	4	On Hold				
2000	ANG	MCENTIRE AGS	SC	1	1	1	1	MINOR	4	On Hold				
2000	ANG	PHOENIX SKY	AZ	1	1	1	1	MINOR	4	On Hold				
2000	ANG	PORTLAND IAP	OR	1	1	1	1	MINOR	4	On Hold				
2000	ANG	RENO-TAHOE IAP	NV	1	1	1	P	MINOR	3	On Hold				
2000	ANG	ROSECRANS	MO	1	1	1	1	MINOR	4	On Hold				
2000	ANG	SALT LAKE CITY IAP	UT	1	1	1	P	MINOR	3	On Hold				
2000	ANG	SCHENECTADY	NY	1	1	1	P	MINOR	3	On Hold				
2000	ANG	SIoux GATEWAY	IA	1	1	1	1	MINOR	4	On Hold				
2000	ANG	SPRFLD-BECKLEY	OH	1	1	1	P	MINOR	3	On Hold				

EXECUTION PLAN BY MAJCOM / INSTALLATION

PRI	MAJCOM	BASE	ST	W	WW	E	NG	Install	Tot	SOW	Under Analysis	Study Comp (Ph I)	Issue RFP	Award Priv Contract
2000	ANG	STEWART IAP AGS	NY	1	1	1	1	MINOR	4	On Hold				
2000	ANG	TOLEDO EXPRESS	OH	1	1	1	1	MINOR	4	On Hold				
2000	ANG	TRUAX FLD DANE	WI	P	1	P	P	MINOR	1	On Hold				
2000	ANG	TUCSON IAP AGS	AZ	1	1	1	1	MINOR	4	On Hold				
2000	ANG	TULSA IAP AGS	OK	1	1	1	1	MINOR	4	On Hold				
2000	ANG	WILL ROGERS	OK	1	1	1	1	MINOR	4	On Hold				
2000	ANG	YEAGER APT AGS	WV	1	1	1	1	MINOR	4	On Hold				
N/A	ANG	BRADLEY IAP AGS	CT	P	P	P	P	MINOR	0					
N/A	ANG	LINCOLN MAP AGS	NE	P	P	P	P	MINOR	0					
N/A	ANG	LUIS MUNOZ MARIN	PR	P	P	P	N/A	MINOR	0					
N/A	ANG	RICKENBACKER	OH	P	P	P	P	MINOR	0					
LEGEND:														
1:	Candidate													
P:	Already Privatized (Pre-DRID 49)													
N/A:	System Not Available													
O:	Exempt System													
OTH:	System Owned by Others (i.e. host nation, other Services)													
Pending*:	Awaiting Air Staff Approval based on economics													