



DEPARTMENT OF THE AIR FORCE
WASHINGTON DC

OFFICE OF THE ASSISTANT SECRETARY

31 MAR 2004

MEMORANDUM FOR ALMAJCOM/CV

FROM: SAF/IEI
1665 Air Force Pentagon
Washington, DC 20330-1665

SUBJECT: Depot-Level Industrial Wastewater Treatment Plant (IWTP) Privatization Policy

The unique characteristics, capabilities, and operations of depot-level IWTPs define them as an integral part of the industrial process. As a result, they are not to be included in privatization efforts.

Depot level IWTPs are a "center of gravity" for depot maintenance operations. Failure of an IWTP could mean curtailment and subsequent mission shutdown within 48 hours. The operation of depot-level IWTPs is a complex effort that requires a uniquely skilled staff. In addition, feasible back-ups that exist for these typical utilities (i.e., generators, bladders) do not exist for an IWTP, making it perhaps the most critical node for depot maintenance mission accomplishment. The IWTP is clearly an essential element of the industrial process and not part of a typical wastewater utility system.

Please refer any questions to HQ USAF/ILEXO, Lt Col Jeff Knippel, DSN 664-4220, jeffry.knippel@pentagon.af.mil and Mr. Ken Miller, DSN 664-4304, ken.miller@pentagon.af.mil.

A handwritten signature in black ink, appearing to read "Fred W. Kuhn".

FRED W. KUHN
Deputy Assistant Secretary of the Air Force
(Installations)

cc:
HQ USAF/IL
AFCESA/CC
DESC-EPP