



DEPARTMENT OF THE AIR FORCE
WASHINGTON, DC

Office Of The Under Secretary

MEMORANDUM FOR SAF/AQ/FM/GC/MI

20 Dec 99

FROM: UNDER SECRETARY OF THE AIR FORCE

SUBJECT: Air Force Utilities Privatization Program

Defense Reform Initiative Directive (DRID) #49 directed the privatization of all utility systems (water, wastewater, electrical, and natural gas), except those needed for unique mission/security reasons or when privatization is uneconomical NLT 30 Sep 03 with two interim milestones: Complete feasibility analyses ("go/no-go" decisions) NLT 30 Sep 00 to determine whether or not to pursue privatization for each system, and release all requests for proposals (RFP) NLT 30 Sep 01.

In consonance with OSD's desires, the privatization of Air Force utility systems remains a high priority for the Department of the Air Force. As such, I have appointed Mr. Ron Orr, Deputy Chief of Staff for Installations and Logistics, to oversee the timely execution of our 441 candidate systems and to ensure the necessary continuity into the next administration. Further, I request your expertise to support Mr. Orr and expedite solutions for challenges we will face as we seek to meet OSD's privatization goals.

I look forward to a sustained partnership in this endeavor as we move into the next millenium.

~ Signed ~