



DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC

08 FEB 1999

MEMORANDUM FOR ALMAJCOM/CC  
HQ USAFA/CC

FROM: HQ USAF/CC  
1670 Air Force Pentagon  
Washington, DC 20330-1670

SUBJECT: Air Force Utilities Privatization Program Changes

There have been some dramatic changes in the Air Force utilities privatization program and we need your continued support to ensure this program stays on track. Originally, the Air Force proposed a measured utilities privatization approach, studying 251 systems over an 8 year period. OSD refined the requirements of this program and we agreed to include Air National Guard systems in our plan, increasing our total number of candidate systems to 463. Coupled with this increase in scope, the execution schedule of the program has been accelerated. The Air Force must now have all requests for proposals ready for solicitation NLT 30 Sep 01, and all privatization actions must be complete by 30 Sep 03.

To ensure we minimize the workload impact at your installations, we are securing contract support to assist you throughout the process. This program will be centrally funded with decentralized management and execution. We have reworked our budget to fund the total privatization program over the next two fiscal years. Your support will be needed to provide the necessary oversight to accomplish these aggressive utilities privatization milestones. Your Civil Engineer has been provided additional program details.

  
MICHAEL E. RYAN  
General, USAF  
Chief of Staff