



SECRETARY OF THE AIR FORCE
WASHINGTON

03 NOV 2000

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE (ACQUISITION &
TECHNOLOGY)

SUBJECT: DRID #49 First Milestone - Utilities Privatization "Go/No-Go" Decisions by 30 Sep 00

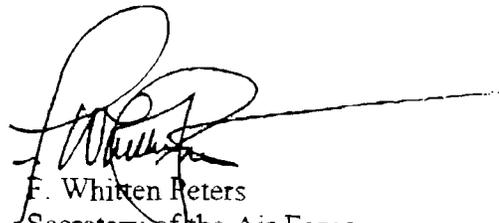
The Air Force has completed the evaluation of its DRID-mandated 645 utility systems inventory for privatization potential. During our evaluation, we determined that 132 systems were either privatized or owned by others. We have concluded that 513 systems are viable candidates for privatization of which 434 systems are considered "go" and 79 systems "no-go" due to readiness requirements. I have attached the certification outlining the 79 systems I believe are vital to our national security.

A handwritten signature in black ink, appearing to be "William J. ...", with a long horizontal line extending to the right.

Atch
Air Force "No-Go" Certification

I certify the utility systems identified in the attachment were evaluated for privatization potential in accordance with DRID #49 guidance and have concluded that they should not be privatized. The 79 utility systems identified are critical to our readiness.

Air Force personnel associated with these systems, mainly military engineers, perform critical wartime roles, and when not deployed provide essential utility system sustainment. This duality of tasks ensures skill proficiency in peace and war. Our wartime requirement is based on published joint war plans. Our combat support doctrine defines the needed assets. The personnel associated with these 79 systems support the overall civil engineer military requirement and only represent 12% of the total AF utility system manpower pool. Without these systems, these personnel would be functionally unemployed in peacetime and the training assets would be removed from each combat unit. Additionally, without these systems an unacceptable career field unfavorable rotation index (URI) would occur and negatively impact enlisted retention. Summarizing, our evaluation concluded that these 79 systems are vital to our national security, hence they are deemed "no-go."



F. Whitten Peters
Secretary of the Air Force

Atch
Air Force "No-Go" Systems

Air Force Utilities Privatization "No-Go" Systems

MAJCOM	Installation	Systems	Number
ACC	Barksdale	W, WW, E	3
ACC	Beale	W, WW, E	3
ACC	Cannon	W, E	2
ACC	Davis-Monthan	W, WW, E	3
ACC	Dyess	W, WW, E	3
ACC	Ellsworth	W, WW, E	3
ACC	Holloman	W, E	2
ACC	Langley	W, WW, E	3
ACC	Minot	W, WW, E	3
ACC	Moody	W, WW, E, NG	4
ACC	Mountain Home	W, E	2
ACC	Nellis	W, WW, E	3
ACC	Seymour-Johnson	W, WW, E	3
ACC	Shaw	W, E	2
ACC	Whiteman	W, WW, E	3
AETC	Little Rock	W	1
AETC	Luke	W, E	2
AFMC	Eglin	W, WW, E	3
AFSOC	Hurlburt	W, WW, E	3
AFSPC	Patrick	W, WW	2
AMC	Andrews	E	1
AMC	Charleston	W, WW, E	3
AMC	Dover	W, E	2
AMC	Fairchild	W, WW, E	3
AMC	Grand Forks	W, WW, E	3
AMC	McChord	W, WW, E	3
AMC	McConnell	W, WW, E	3
AMC	McGuire	W, E	2
AMC	Scott	E	1
AMC	Travis	W, WW	2
PACAF	Eielson	W, WW, E	3
		TOTAL	79
LEGEND:	W-water		
	WW-wastewater		
	E-electric		
	NG-natural gas		